



**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY  
SOCIÉTÉ ANONYME**

- Management Report of the Board of Directors (BoD) of the Company 'Fraport Regional Airports of Greece Management Company SOCIETE ANONYME' for the period ended on 31 December 2020.
- Financial Statements for the year ended on 31 December 2020 in accordance with the International Financial Reporting Standards (IFRS)
- Independent Chartered Auditor - Accountant Audit Report

REGISTERED OFFICES: 10 GERMANIKIS SCHOLIS STR., AMAROUSIO ATTICA  
GENERAL COMMERCIAL REGISTER (GEMI) NO. 136996801000  
Tax Authority FAE OF ATHENS



**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY  
SOCIÉTÉ ANONYME**

Management Report of the Board of Directors (BoD) of the Company 'Fraport Regional Airports of Greece Management Company SOCIÉTÉ ANONYME' for the period ended on 31 December 2020.



## **BoD MANAGEMENT REPORT OF FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**

### **TO THE GENERAL MEETING OF SHAREHOLDERS**

Dear Shareholders,

Pursuant to Article 150(1) of Law 4548/2018, we submit to the General Meeting this Management Report of the Board of Directors and the attached financial statements of FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A. (hereinafter "Company") which were prepared in line with the International Financial Reporting Standards (IFRSs) for the year which ended on 31 December 2020, and kindly request that you approve them along with remarks on them.

#### **1. Business plan, goals and key strategies**

"Fraport Regional Airports of Greece Management Company S.A." (hereinafter the "Company") has been founded to provide all kinds of management/administration services to the companies "Fraport Regional Airports of Greece A S.A." and "Fraport Regional Airports of Greece B S.A." and to implement all kinds of activities related to the design, financing, construction, completion, maintenance, operation and development of the works to be performed by the two above companies. The following services are cited indicatively and not restrictedly: consultation, computerisation and telecommunications services; all kinds of financial, legal, accounting and tax services; upgrade, maintenance, security, and cleaning services; design consultancy services and management services related to administration, assignment, and supervision of technical works and activities.

The investment in the 14 regional airports is a particularly demanding and complex big-scale project and a great challenge at the same time. This makes the project a point of reference for international air transport.

The project involves the operation, management, development and maintenance of 14 regional airports, 3 in mainland Greece and 11 on islands. In particular, Fraport Greece is in charge of the operation of the airports of Aktio, Zakynthos, Thessaloniki, Kavala, Corfu, Kefalonia, Kos, Mytilene, Mykonos, Rhodes, Samos, Santorini, Skiathos, and Chania.

The Company's shareholders are: Fraport AG Frankfurt Airport Services Worldwide, Copelouzos Group and European Fund 2020 Marguerite.

#### **2. Company performance**

In 2020, operating income saw a 21% reduction, dropping to 30.16 million euros from 38.32 million euros in 2019. In 2020, operating expenses saw a 22% reduction, dropping to 28.11 million euros (including depreciation for the period) from 36.11 million euros in 2019. Lastly, for the year that ended on 31 December 2020, the Company's net profit before taxes stood at 2 million euros as compared to 2.18 million euros for the year that ended on 31 December 2019, experiencing a 8% drop.

The Company's income comes mostly from the provision of services to Fraport Regional Airports of Greece A S.A. and Fraport Regional Airports of Greece B S.A. (hereinafter collectively referred to as Fraport Greece). The Company's income is calculated on the actual cost incurred in providing the above services to Fraport Greece plus a profit margin.

During 2020, Fraport Greece's performance was not within the budgeted levels, mostly affected by the COVID-19 pandemic, a major reason behind the drop the Company saw in its financial figures, due to the significantly lower visitor and flight traffic from and to the Fraport Greece's airports. Therefore, the Company's income was affected accordingly.

In particular, in 2020, Fraport Greece's airports received 8.61 million passengers, experiencing a 71.4% drop (21.54 million passengers less) compared to the previous year.

Despite a moderate improvement in traffic towards the end of summer, following the lifting of restrictions to transport and travel across Greece, the second lockdown had a direct negative effect.

The evolution of certain key Financial ratios of the Company is as follows:

### A) Profitability Ratios

		<b>2020</b>		<b>2019</b>		
Return on Invested Capital	=	$\frac{\text{Net profit/(loss) before tax}}{\text{Total assets}}$	$\frac{1.999.450}{15.216.434}$	<b>13,1%</b>	$\frac{2.181.011}{15.827.822}$	<b>13,8%</b>
		<b>2020</b>		<b>2019</b>		
Return on Equity	=	$\frac{\text{Net profit/(loss) before tax}}{\text{Equity}}$	$\frac{1.999.450}{4.402.490}$	<b>45,4%</b>	$\frac{2.181.011}{3.323.659}$	<b>65,6%</b>

### B) Liquidity Ratio

		<b>2020</b>		<b>2019</b>		
Working capital ratio	=	$\frac{\text{Current assets}}{\text{Short-term liabilities}}$	$\frac{12.328.948}{7.424.605}$	<b>166,1%</b>	$\frac{12.195.397}{9.614.534}$	<b>126,8%</b>

### Γ) Financial/capital Structure Ratios

		<b>2020</b>		<b>2019</b>		
Equity to total capital	=	$\frac{\text{Equity}}{\text{Total equity and liabilities}}$	$\frac{4.402.490}{15.216.434}$	<b>28,9%</b>	$\frac{3.323.659}{15.827.822}$	<b>21%</b>

### Δ) Activity Ratios

		<b>2020</b>		<b>2019</b>		
Asset turnover ratio	=	$\frac{\text{Sales}}{\text{Total assets}}$	$\frac{30.158.321}{15.216.434}$	<b>198,2%</b>	$\frac{38.319.059}{15.827.822}$	<b>242,1%</b>

## 3. Anticipated course of the Company

### *New Airport Infrastructure*

With a view to enhancing the international competitiveness of the airports by optimizing their operations, modernizing and upgrading their infrastructure, Fraport Greece's investment for the upgrade of the 14 airports was completed in January 2021, three months ahead of the contractual deadline (April 2021).

Work at the airports did not stop during the first three summers, when passenger traffic was high, and continued during the pandemic, overcoming innumerable difficulties and huge obstacles.

The innovative €440 million investment scheme of Fraport Greece A & B included the construction of five new modern terminals, five extensions, the redesign of four terminals, the construction and renovation of 12 RFF Stations and the renovation of 12 runways.

### *New Travel Experience*

High-quality passenger service, qualified and highly trained staff, and compliance with safety regulations form the backbone of the mission of Fraport Greece.

Combining cutting-edge know-how, international experience and qualified human resources, we acknowledge our responsibility to passengers.

For this reason, we comply closely with the strictest international standards with a view to providing high-level services, better service, ensuring compliance with all safety procedures and regulations and, as a result, ensuring passenger satisfaction.

Airport staff, guided by a great sense of responsibility regarding public and passenger health, follow to the letter the recommendations of experts and the Authorities regarding passenger safety. Therefore, a new passenger-focused experience is created at the airport, taking any and all measures which act as a safety net, offering a sense of safety and calm.

#### **4. Major risks and uncertainties:**

The risk management is monitored by the Company's Management and is developed in the framework of instructions, directions and approved rules.

##### **A. Financial risk factors**

The Company is exposed to financial risks, such as market risks (market values), credit risk and liquidity risk. The Company's general risk management plan seeks to minimise the potential negative impact of the financial markets' volatility on the Company's financial performance. The Company is in the position of using Financial derivatives in order to hedge its exposure to specific risks.

The risk management is implemented by the Company's financial department, which operates under specific rules. The Board of Directors gives instructions, provides guidance and rules about interest rate risk, credit risk and non-derivative financial instruments as well as short-term cash investments.

##### **Market risk**

Market risk is the risk of changes in market prices as well as in exchange and interest rates affecting the fluctuations of the value held by the Company. Market risk management is the Company's effort to manage and maintain acceptable levels of exposure.

The individual risks making up the market risk and the Company's policies intended to manage them are detailed next:

###### **i. Price risk**

The Company is not exposed to the changes in the prices of equity instruments because it does not have investments, which have been recognised in the statement of financial position, either as debit financial instruments at fair value through other total income or as debit financial instruments at fair value through profit and loss.

###### **ii. Risk of cash flows and risk of changes in fair value due to change in the interest rates**

The Company is not exposed to fluctuations of interest rates prevailing in the market and which (interest rates) affect its financial position as well as its cash flows, since it does not have any interest-bearing receivables or liabilities.

###### **iii. Currency risk**

There is currency risk due to the Company's transactions in foreign currency. The Company is not exposed to currency risk as its financial assets and liabilities arise/are in euros, the Company's operating and presentation currency.

##### **Credit risk**

The Company is exposed to credit risk and for this reason it has established and has been applying credit control procedures.

The credit risk arises from cash and cash equivalents and deposits in banks and financial institutions, as well as from open credit of clients, including the outstanding claims and binding transactions. As regards the credit risk arising from investments made, it is pointed out that the Company collaborates only with financial organisations of high credit rating. Regarding the Company's trade receivables, credit risk is limited to receivables from related parties (Fraport Greece A & B) and is considered to be relatively low due to the steps taken by the related parties (Fraport Greece A & B), the banks and the government to

ensure the business continuity of these companies during the period in question, as well as due to the anticipated improvement of passenger traffic in the near future.

### **Liquidity risk**

The liquidity risk is maintained at low levels by having sufficient cash available as well as by being provided with sufficient credit limits by the collaborating banks and the parent company.

### **B. Non-financial risk factors**

The company is also exposed to non financial risks, such as cyberattack risks.

All significant business and operational procedures of Fraport Manco are supported by advanced IT systems. A serious systemic error or a loss of data could lead to serious disorder of business operations, as well as to security risks. Apart from that, cybervirus and hackers' attacks might lead to systemic issues and finally to the loss of critical and/or confidential data for the company. In order to address such risks, all IT systems of critical importance for the company are properly configured and located at various sites and not at the same spot. The remaining risk arising from architecture and operation of IT systems cannot be fully eliminated due to the nature of the risk.

The continuing development of new technologies and constantly increasing global threat of cyber attacks pose increased risks for the IT systems of the company, which takes into account the said conditions in its active and preventive security management of its IT systems. Specific policies have been established for the proper observance of IT systems security of Fraport Manco, to which all employees of the company must adhere.

IT systems are of particular importance for all business and operational procedures of Fraport Manco. Despite the implementation of preventive and proactive measures, the possible implications following such attacks are estimated as of "high risk" and the incidence of such attack is estimated as "probable".

### **5. Branches**

The Company has no branches.

### **6. Treasury shares**

The Company holds no treasury shares.

### **7. Activity in the research and development sector**

The Company does not implement any research and development activities.

### **8. Employment Matters**

In 2020, Fraport Greece's Human Resources and Training implemented a number of actions with a view to boosting the performance and capabilities of Employees, maintaining employment in the midst of the pandemic, immediately implementing remote working and training, and enhancing two-way communication in the Company.

In 2020, the Company had 190 employees on average (103 men and 87 women) compared to 203 employees (122 men and 81 women) to 2019.

### **Employee Health & Safety to manage the pandemic**

It is our top priority to take protection and prevention steps for our staff to prevent the spread of COVID-19.

The Company still follows closely all developments in this area via the competent national and world agencies and is in constant contact with specialists, physicians, and experts.

In this context, it prepared a practical guide on the preventive measures that staff must be aware of and comply with, which are intended to ensure their Health & Safety and limit their exposure to COVID-19.



This Guide was posted on the corporate learning platform and made available to all Staff. In addition, it immediately implemented remote working and online meetings.

### **Maintaining Employee Employment**

To ensure that no jobs are lost, the Company implemented work on rotation for two (2) months and was part of the "SYN-ERGASIA" scheme for the period between June 15th to the end of 2020.

### **Training**

In line with the Annual Human Resources Training and Development Plan and regulatory requirements, in 2020, 960 training seminars were held with 12,000 participants, of whom 1,100 (9%) were Company staff and 3,600 (30%) staff of other companies of the Network of Fraport Greece's 14 Airports.

It is worth mentioning that for Fraport Greece's Human Resources and Training, 2020 was a year in which the COVID-19 pandemic acted as an "accelerator" in training, leading to an overhaul of the philosophy behind training design and implementation compared to previous years. In particular:

Making the most of the Company's e-learning system, redesigning and transforming 35 in-house training programs into e-learning programs.

Ensuring the uninterrupted progress and intensification of training in line with the Annual Training Plan at a time where prevailing conditions impose operational limitations. The number of participating trainees in 2020 went up by 58% compared to 2019 (2020: 3.900 Vs 2019: 2.300). 690).

Showcasing the Company's learning platform as an alternative and efficient channel of direct information and raising awareness among staff on the Health & Safety measures they need to implement to limit their exposure to COVID-19.

Reducing operating costs linked to training without affecting the quality of in-house training.

**Athens, 21/07/2021**

**For the Company's Board of Directors**

**THE PRESIDENT**  
STEFAN SCHULTE

German passport No  
C5LP2YHTY



**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY  
SOCIÉTÉ ANONYME**

Financial Statements for the year ended on 31 December 2020 in accordance with  
the International Financial Reporting Standards (IFRS)

REGISTERED OFFICES: 10 GERMANIKIS SCHOLIS STR., AMAROUSIO ATTICA  
GENERAL COMMERCIAL REGISTER (GEMI) NO. 136996801000  
Tax Authority FAE OF ATHENS



## Table of Contents

<b>BOD MANAGEMENT REPORT OF FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.</b>	<b>3</b>
<b>STATEMENT OF FINANCIAL POSITION</b>	<b>10</b>
<b>STATEMENT OF PROFIT AND LOSS AND OF COMPREHENSIVE INCOME</b>	<b>11</b>
<b>STATEMENT OF CHANGES IN EQUITY</b>	<b>12</b>
<b>STATEMENT OF CASH FLOWS</b>	<b>13</b>
1. General information	14
2. Summary of significant accounting principles	14
2.1. Financial statements preparation framework	14
2.2. New standards, amendments of standards and interpretations	16
2.3. Tangible fixed assets	18
2.4. Intangible assets	19
2.5. Impairment of non-financial assets	19
2.6. Financial assets	19
2.6.1. Classification	19
2.6.2. Recognition and derecognition	19
2.6.3. Measurement	19
2.6.4. Impairment of financial assets	20
2.7. Offsetting of financial assets	20
2.8. Impairment of financial assets	20
2.9. Trade receivables	21
2.10. Cash and cash equivalents	21
2.11. Share capital	21
2.12. Trade liabilities	21
2.13. Income tax and deferred tax	21
2.14. Employee benefits	22
2.15. Provisions	22
2.16. Revenue recognition	23
2.17. Leases	23
2.18. Dividend distribution	24
3. Financial risk management	24
3.1. Financial risk factors	24
3.2. Non-financial risk factors	25
3.3. Determination/measurement of fair values	26
3.4. Capital risk management	27
4. Significant accounting estimates and judgements of the Management	28
5. Tangible and intangible assets	29
6. Intangible assets	30
7. Rights of use asset	30
8. Income tax and deferred tax	31
9. Other long-term receivables	32
10. Receivables from associate companies	32
11. Other receivables	32
12. Cash and cash equivalents	33
13. Equity	33
14. Liability for personnel compensation due to retirement or dismissal	34
15. Lease liabilities	35
16. Suppliers and other liabilities	35
17. Income	36
18. Cost of consumables and services rendered	36
19. Staff costs	36
20. Other operating expenses	37
21. Depreciation	37
22. Financial expenses - Net	37
23. Balances and related parties	38
24. Capital management	39
25. Contingent liabilities	40
26. Events after the balance sheet date	40

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
**FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)**

**Statement of Financial Position**

	<i>Not.</i>	<u>31/12/2020</u>	<u>31/12/2019</u>
<b>Assets</b>			
<b>Non-current assets</b>			
Tangible assets	5	1.046.404	1.331.811
Intangible assets	6	761.813	1.037.830
Rights of use asset	7	1.018.271	1.201.786
Other long-term receivables	9	60.998	60.998
<b>Total non-current assets</b>		<b><u>2.887.486</u></b>	<b><u>3.632.425</u></b>
<b>Current assets</b>			
Receivables from associate companies	10	11.484.927	3.600.860
Other receivables	11	206.501	124.106
Current tax assets		-	142.687
Cash and cash equivalents	12	637.520	8.327.744
<b>Total current assets</b>		<b><u>12.328.948</u></b>	<b><u>12.195.397</u></b>
<b>Total assets</b>		<b><u>15.216.434</u></b>	<b><u>15.827.822</u></b>
<b>Equity and liabilities</b>			
<b>Equity</b>			
Share capital	13	31.579	31.579
Statutory and other reserves	13	174.306	176.420
Profit and loss carried forward	13	4.196.605	3.115.660
<b>Total equity</b>		<b><u>4.402.490</u></b>	<b><u>3.323.659</u></b>
<b>Liabilities</b>			
<b>Long-term liabilities</b>			
Provisions for personnel compensation due to retirement or dismissal	14	310.605	218.131
Deferred tax liabilities	8	148.379	113.005
Lease liabilities	15	905.833	1.058.493
Other non-current liabilities	16	2.024.522	1.500.000
<b>Total non-current liabilities</b>		<b><u>3.389.339</u></b>	<b><u>2.889.629</u></b>
<b>Short-term/current liabilities</b>			
Suppliers	16	1.341.904	1.596.794
Liabilities to associate/related companies	16	2.637.262	3.134.490
Current tax liabilities		626.204	-
Other liabilities & accrued expenses	16	2.638.018	4.702.033
Lease liabilities	15	181.217	181.217
<b>Total current liabilities</b>		<b><u>7.424.605</u></b>	<b><u>9.614.534</u></b>
<b>Total liabilities</b>		<b><u>10.813.944</u></b>	<b><u>12.504.163</u></b>
<b>Total equity and liabilities</b>		<b><u>15.216.434</u></b>	<b><u>15.827.822</u></b>

The notes in pages 14-40 form an integral part of these Financial Statements.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
**FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)**

**Statement of Profit and Loss and of Comprehensive Income**

	<i>Not.</i>	<b>01/01/2020- 31/12/2020</b>	<b>01/01/19 - 31/12/2019</b>
Income	17	30.158.321	38.319.059
		<b>30.158.321</b>	<b>38.319.059</b>
<b>Operating expenses</b>			
Cost of consumables and services rendered	18	(14.496.655)	(15.672.666)
Staff costs	19	(9.678.641)	(15.154.299)
Other operating expenses	20	(3.047.560)	(4.287.287)
<b>Total operating expenses before depreciation</b>		<b>(27.222.856)</b>	<b>(35.114.252)</b>
		<b>2.935.465</b>	<b>3.204.807</b>
<b>Profit before taxes and depreciation</b>			
Depreciation	21	(888.164)	(993.705)
<b>Operating profit</b>		<b>2.047.301</b>	<b>2.211.102</b>
Interest income	22	19.946	55.532
Other financial expenses	22	(67.797)	(85.623)
<b>Net financial expenses</b>		<b>(47.851)</b>	<b>(30.091)</b>
		<b>1.999.450</b>	<b>2.181.011</b>
<b>Profit before taxes</b>			
Income tax	8	(918.505)	(1.096.960)
<b>Profit after taxes</b>		<b>1.080.945</b>	<b>1.084.051</b>
<b>Other comprehensive income:</b>			
<i>Items that are not subsequently reclassified in the profit or loss</i>			
Actuarial (loss) / profit	13	(2.114)	142.165
		<b>(2.114)</b>	<b>142.165</b>
<b>Aggregate total income after taxes</b>		<b>1.078.831</b>	<b>1.226.216</b>

The notes in pages 14-40 form an integral part of these Financial Statements.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
 FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

**Statement of Changes in Equity**

	Share capital	Other reserves	Profit or loss carried forward	Total equity
<b>Balance as at 01 January 2019</b>	<b>31.579</b>	<b>34.255</b>	<b>2.031.609</b>	<b>2.097.443</b>
Profit and loss after taxes for 2019	-	-	1.084.051	1.084.051
Other comprehensive income (Note 13)	-	142.165	-	142.165
<b>Aggregate comprehensive income after taxes</b>	<b>-</b>	<b>142.165</b>	<b>1.084.051</b>	<b>1.226.216</b>
<b>Balance as at 31 December 2019</b>	<b>31,579</b>	<b>176,420</b>	<b>3,115,660</b>	<b>3,323,659</b>
<b>Balance as at 01 January 2020</b>	<b>31.579</b>	<b>176.420</b>	<b>3.115.660</b>	<b>3.323.659</b>
Profit and loss after taxes for 2020	-	-	1.080.945	1.080.945
Other comprehensive income (Note 13)	-	(2.114)	-	(2.114)
<b>Aggregate comprehensive income after taxes</b>	<b>-</b>	<b>(2.114)</b>	<b>1.080.945</b>	<b>1.078.831</b>
<b>Balance as at 31 December 2020</b>	<b>31.579</b>	<b>174.306</b>	<b>4.196.605</b>	<b>4.402.490</b>

The notes in pages 14-40 form an integral part of these Financial Statements.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
**FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)**

**Statement of Cash Flows**

	Not.	<u>01/01/2020 - 31/12/2020</u>	<u>01/01/19 - 31/12/2019</u>
<b>Cash flow from operating activities</b>			
<b>Profit before taxes</b>		<b>1.999.450</b>	<b>2.181.011</b>
<i>Adjustments for:</i>			
Interest income	22	(19.946)	(55.532)
Debit interest and related expenses	22	67.797	85.623
Provision for personnel bonuses	19	28.721	3.305.997
Provisions for personnel compensation due to retirement or dismissal	14	104.213	110.980
Depreciation of tangible, intangible assets and of assets use rights	21	888.164	993.705
		<b>3.068.399</b>	<b>6.621.784</b>
<i>(Increase) / decrease</i>			
Receivables from associate companies and other receivables	10, 11	(7.966.462)	(434.711)
<i>Increase / (decrease)</i>			
Suppliers	16	(254.890)	(252.420)
Liabilities to associate/related companies	16	(497.228)	973.179
Other liabilities & accrued expenses		(1.582.736)	(1.921.138)
<b>Cash (outflows)/ inflows from operating activities</b>		<b>(7.232.917)</b>	<b>4.986.694</b>
Interest paid		(67.797)	(85.623)
Income tax		(113.571)	(1.607.466)
<b>Net cash (outflows)/ inflows from operating activities</b>		<b>(7.414.285)</b>	<b>3.293.605</b>
<b>Cash flow from investment activities</b>			
Purchase of tangible assets	5	(62.377)	(124.095)
Purchase of intangible assets	6	(15.670)	(368.084)
Collected interest	22	19.946	55.532
<b>Net cash outflows from investment activities</b>		<b>(58.101)</b>	<b>(436.647)</b>
<b>Cash flows from financing activities</b>			
Financing lease principal payments	24	(217.838)	(210.395)
<b>Net cash flows from financing activities</b>		<b>(217.838)</b>	<b>(210.395)</b>
<b>Net (decrease) / increase in cash and cash equivalents</b>		<b>(7.690.224)</b>	<b>2.646.563</b>
Cash and cash equivalents at the start of the year		8.327.744	5.681.181
<b>Cash and cash equivalents in the end of period</b>		<b>637.520</b>	<b>8.327.744</b>

The notes in pages 14-40 form an integral part of these Financial Statements.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

**Notes on the financial statements**

**1. General information**

"Fraport Regional Airports of Greece Management Company S.A." (hereinafter the "Company") has been founded to provide all kinds of management/administration services to the companies "Fraport Regional Airports of Greece A S.A." and "Fraport Regional Airports of Greece B S.A." and to implement all kinds of activities related to the design, financing, construction, completion, maintenance, operation and development of the works performed by the two above companies. The following services are cited indicatively and not restrictedly: consultation, computerisation and telecommunications services; all kinds of financial, legal, accounting and tax services; upgrade, maintenance, security, and cleaning services; design consultancy services and management services related to administration, assignment, and supervision of technical works and activities.

The Company is a Societe Anonyme that has been founded and seated in Greece. Its registered offices (seat) are located in the Municipality of Amarousio in Attica; in specific, at 10 Germanikis Scholis street, 151 23 Marousi.

The Company was founded on 02 December 2015 by FRAPORT AG FRANKFURT AIRPORT SERVICES WORLDWIDE ("FRAPORT AG"), having its registered office in Germany, and SLENTEL LIMITED ("SLENTEL LTD"), having its registered office in Cyprus (together the "Initial Shareholders"), with an initial holding in the Company of 72% and 28%, respectively. In December 2017, SLENTEL LIMITED transferred 10% of its holding, on the date of the transfer, to Marguerite Airport Greece S.A.R.L. ("MARGUERITE"). Next, considering the share capital increases which took place in 2017, the holdings of the three shareholders, FRAPORT AG, SLENTEL LTD, and MARGUERITE, were 73.40%, 16.60% and 10%, respectively.

Since 11 April 2017, the societies anonymes listed above, which the Company supports by providing all manner of management / administration services (hereinafter Fraport Greece), have undertaken to manage the 14 regional airports. Therefore, the Company's substantial operation began on that date.

During the current year, on average 190 employees were employed by the Company on employment contracts of indefinite term, compared to 203 during 2019.

The Financial Statements have been approved for publication by the Company's Board of Directors on 21 July 2021 and are subject to the approval by the Ordinary General Assembly of shareholders.

**2. Summary of significant accounting principles**

**2.1. Financial statements preparation framework**

These financial statements have been prepared in accordance with the International Financial Reporting Standards (IFRSs) and the Interpretations of the International Financial Reporting Interpretations Committee (IFRIC), as these have been adopted by the European Union. The financial statements have been prepared in accordance with the historical cost rule, save financial assets, and at fair value through profit or loss, which have been valued at their fair value.

Preparing these financial statements in accordance with the IFRS requires that use be made of accounting estimates and the opinion of the Management in implementing the accounting principles that have been adopted. The areas that contain a significant level of judgement or complexity or where assumptions and estimates significantly affect the financial statements are given in Note 4.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

**2.1.1 Going concern basis**

The financial statements as at 31 December 2020 are prepared in accordance with the International Financial Reporting Standards (IFRS) and fairly present the Company's financial position, profit and loss, and cash flows based on the going concern principle.

These financial statements have been prepared on the going concern basis since, after evaluating all data, as described below, and after taking into account the expressed commitment of shareholders, the Management believes that the Company will have sufficient funding to meet its financing and operating needs in the immediate future.

**Impact of the COVID-19 pandemic**

The COVID-19 pandemic began affecting the Company and the companies managing the airports, Fraport Regional Airports of Greece A S.A. and Fraport Regional Airports of Greece B S.A., starting in March 2020, when the government took the first steps to respond to the crisis.

The Company saw a total drop in revenues by €8.16 million, corresponding to a 21% decrease compared to the year presented for comparison purposes. Also, consumable and service provision costs dropped by €1.18 million, corresponding to a 8% decrease compared to the year presented for comparison purposes.

Based on data compiled from all airports managed by Fraport Regional Airports of Greece A S.A. and Fraport Regional Airports of Greece B S.A., the total number of passengers who arrived at the airports was 8,611,780 compared to 30,150,737 in 2019, representing a drop of 71.4%. Along the same lines, the flight traffic at the airports corresponded to 101,007 flights, against 245,548 in 2019, representing a 58.9% drop.

This sharp drop in the activity and results of Fraport Greece, significantly affects the ability of these companies, who are the Company's only customers, to respond to their liabilities to the Company. However, as of the date when these financial statements were prepared, Fraport Greece has reached an agreement with the Greek State and its Lenders regarding a set of measures to ensure the Company's smooth running, without putting its liquidity at risk, for at least 12 months from the publication of the financial statements.

The agreement with the Greek State, which was ratified by the Greek Parliament on 25 June 2021 by Law 4810/2021, admits that Article 30.4 of the Concession Agreement should be applied to compensate the Concessionaire as a result of a State Responsible Event and provides for a setoff of the Concessionaire's compensation with Concession Fees and other arrangements.

At the same time, Fraport Greece is involved in talks with Alpha Bank, which represents the Company's Lenders, about taking out an ordinary bond loan to meet its working capital needs.

Considering the above agreements, the Management estimates that there will be no issues with Fraport Greece's liquidity for at least 12 months from the publication of these financial statements and, therefore, it will be possible to fulfil their obligations to the Company during that period. Therefore, these financial statements were prepared on a going concern basis.

**Measures of response to the COVID-19 pandemic**

The Company is implementing the following measures to respond to this unprecedented crisis:

*Enhanced H&S measures*

With the health and safety of passengers and employees being an absolute majority, the Company works closely with health authorities to put into place the necessary operational adjustments, in compliance with all health protocols.

*Financial and commercial management issues*

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

- It takes advantage of all support measures the government makes available to affected businesses.
- The Company's investments are long-term and the Company estimates that the consequences of the pandemic will be limited in the medium run. In addition, the Company relies on the certainty of support from its shareholders to enable it to face the difficulties brought about by the COVID-19 pandemic.

### **COVID-19 Pandemic impact on tourism**

In 2019, 34 million tourists from different countries visited Greece, generating 18 billion euros in international tourism revenues, a record tourism revenue figure for the country. In addition, 2020 appeared even more promising until the pandemic broke out in Greece in mid-March. This contagious disease (Covid-19) affect the Asian continent and then spread to Europe and the rest of the planet. Almost all countries put a ban on international travel. The Greek tourism market suffered a strong blow, as did all tourism markets across the globe, in general, and Europe, in particular.

According to Commission estimates, revenue losses in Europe reached 50% for hotels and restaurants, and 85% for travel agents and agencies, 85% long-distance railway travel and 90% for cruise companies and airlines. The EU travel and tourism industry reported a drop in reservations ranging from 60% to 90%, compared to the same period in previous years.

In any event, as was mentioned above, Fraport Greece has taken all steps necessary to ensure business continuity in the near future, so that receivables from the services the Company provides to Fraport Greece can go on being normally collected. In addition, the Company enjoys the full support of a parent company and its commitment to go on supporting the Company's activity and provide the required liquidity, when and if necessary.

## **2.2. New standards, amendments of standards and interpretations**

### **Standards and Interpretations mandatory for subsequent periods.**

**New standards, amendments to standards and interpretations:** Certain new standards, amendments to standards and interpretations have been issued that are mandatory for accounting periods beginning on or after 01 January 2020. The Company's estimate regarding the influence from application of these new standards, amendments and interpretations is cited below:

### **Standards and Interpretations effective for the current financial year**

#### **IAS 1 and IAS 8 (Amendments) "Definition of Material"**

The amendments provide define more clearly what is material and how it should be used, adding to the definition instructions which up to now were provided elsewhere in the IFRSs. In addition, now the definition comes with improved explanations. Lastly, the amendments ensure the consistent application of the definition of material across all IFRSs. The amendments did not have a material effect on the Company's financial statements.

### **Standards and Interpretations effective for subsequent periods**

#### **IFRS 16 (Amendment) "Covid-19-Related Rent Concessions" (effective for annual periods beginning on or after 01 June 2020)**

This amendment provides lessees (but not lessors) with an optional exemption from assessing whether a COVID-19-related rent concession is a lease modification. Lessees can choose to account for rent



**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

concessions as they would have for changes that are not lease amendments. The amendment is not expected to impact the Company's financial statements.

**IAS 1 (Amendment) "Classification of Liabilities as Current or Non-current"** (effective for annual reporting periods beginning on or after 01 January 2023)

The amendment clarifies that liabilities are classified as current or non-current based on the rights being effective the expiry of the reference period. The classification is not affected by the expectations of the entity or by events after the reporting date. Furthermore, the amendment deciphers the meaning of the term "settlement" of a liability under IAS 1. The amendment has not yet been endorsed by the EU.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
 FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

**Annual Improvements to IFRSs 2018-2020** (effective for annual periods beginning on or after 01 January 2022)

The amendments set out below include changes to four IFRSs. The amendments have not yet been endorsed by the EU.

IFRS 9 "Financial Instruments"

The amendment looks into what expenses need to be included in the 10% Test for Derecognition of Financial Liabilities. The respective costs or fees could be paid either to third parties or the lender. According to the amendment, costs or fees paid to third parties will not be included in the 10% test.

IFRS 16 "Leases"

The amendment removed from Illustrative Example 13 the reimbursement of leasehold improvements by the lessor to eliminate possible confusion as to the handling of lease incentives.

**2.3. Tangible fixed assets**

Fixed assets are presented in the acquisition cost less accumulated depreciation calculated on the basis of their useful life as determined by Company, less any impairment. The cost of acquisition also includes the expenses directly involved in acquisition of the said assets.

Subsequent expenses are either included in the carrying amount of tangible assets or -if deemed more appropriate- are recognised as a separate asset, only where it is possible that future economic benefits will inflow in the Company and under the condition that the asset's cost can be measured reliably. The carrying amount of an asset that is replaced is deleted. Repair and maintenance costs are entered as expenses in the statement of profit and loss and comprehensive income at the time they were incurred.

The depreciation of the items of tangible fixed assets are calculated based on the assets' useful life by means of annual charges of equal amount in the period of their expected useful life, so that the cost is deleted at its residual value. Land is not depreciated.

The estimated useful lives are as follows:

<b>Asset category</b>	<b>Useful life (years)</b>
Improvements in third-party property	9
Office furniture	13
PCs and peripherals	3 - 7
Mobile phones	3 - 7
Other equipment	5 - 10
Rights of use asset	Shorter duration between lease and asset's useful life

## **2.4. Intangible assets**

Recognition of an asset as an intangible asset requires the Company to prove that the asset meets: a) the intangible asset's definition/identifiability criteria and b) the recognition criteria. This requirement is applicable to the costs that were initially incurred for the acquisition or internal generation of an intangible asset and the costs incurred subsequently for its supplementation, replacement of a part thereof or its maintenance.

The intangible assets are initially measured at cost. Following initial recognition, they are reflected at their cost less any accumulated amortisation and any accumulated impaired losses (amortised cost model/method).

The Company assesses whether the useful life of an intangible asset is finite or indefinite and, if finite, the duration or the number of productive or identical units comprising such useful life. The accounting handling for an intangible asset is based on its useful life. An intangible asset with finite useful life is amortised and an intangible asset with indefinite useful life is not amortised. The estimated useful lives are as follows:

<b>Asset category</b>	<b>Useful life (years)</b>
Software	3 - 5

## **2.5. Impairment of non-financial assets**

Fixed assets (tangible and intangible) that are subject to amortisation are tested for impairment whenever events or changes in circumstance indicate that their unamortised carrying amount may not be recoverable.

Impairment losses are immediately recognised as expenses and equal the difference between the unamortised and the immediately recoverable value of the underlying asset. The recoverable value is the highest amount resulting from comparison between the fixed asset's fair value less the required selling cost and its value in use. For impairment calculation purposes, the assets are grouped at the lowest possible level in order to be linked with separate identifiable cash flows (cash-generating units).

Impaired non-financial assets are reassessed for a possible reversal of the impairment loss at each balance sheet date, excluding goodwill.

## **2.6. Financial assets**

### **2.6.1. Classification**

The Company classifies all its financial assets under the following categories: (i) financial assets at amortised cost, and (ii) financial assets measured at their fair value through profit or loss ("EAMA"). This classification is dependent on: (a) the Company's business model based on which the financial assets is managed, and (b) the characteristics of the contractual flows of the financial asset. Under IFRS 9 it is not allowed to separate embedded derivatives, if any, under a hybrid contract, when the main contract is a financial asset falling within the scope of this standard. In these cases, the entire hybrid asset is placed under one of the following categories.

### **2.6.2. Recognition and derecognition**

Acquisitions and sales of financial assets are recognised as at the date of the transaction, on which (date) the Company undertakes to buy or sell the asset. Investments are derecognised when the right to cash flows from investments ends or is transferred and the Company has transferred substantially all risks and benefits resulting from their ownership.

### **2.6.3. Measurement**

Upon initial recognition, the Company measures its financial assets at fair value and, where a financial asset is not measured at fair value through profit or loss, it adds the costs that are directly attributed to the transaction concerned. With regard to financial assets measured at fair value through profit or loss, transaction costs are recognised in the result of the period in which they arise.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

The Company's financial assets may be measured later depending on the Company's business model for the management of individual financial assets and on the characteristics of their cash flows. The Company uses the following measurement category based on the financial assets it holds:

**Financial assets measured at amortized cost**

Financial assets are measured at amortized cost if held within a business model for the purpose of keeping them and collecting the contractual cash flows that meet the SPPI standard. Financial assets within this business model give rise to cash flows on specific dates and the cash flows which represent exclusively principal and interest payments on each outstanding loan (Solely Payments of Principal and Interest - SPPI). Interest income from such assets is included in financial income and recognized using the effective interest rate. Any profit or loss arising from the write-off is recognized directly in profit or loss. The financial assets classified in this category are included in the items "Receivables from associate companies", "Other receivables", "Cash and cash equivalents" presented in the statement of financial position (Notes 2.9, 2.10). They are included in current assets, save those with a maturity over 12 months from the balance sheet date.

**2.6.4. Impairment of financial assets**

The Company complies with the requirements laid down in IFRS 9 on the impairment of financial assets. The Company recognizes impairment provisions for anticipated credit loss for all financial assets, with the exception of financial assets measured at fair value through profit or loss. Anticipated credit loss is based on the difference between contractual cash flows and all the cash flows the Company expects to obtain. The difference is paid in advance based on an estimate of the initial effective rate for the financial asset. As regards contractual assets and receivables from customers, the Company follows the simplified approach under the standard and, therefore, calculates anticipated credit loss based on the anticipated credit loss for the entire lifetime of such assets.

Determining expected default is based on historic information on inability to liquidate receivables and on qualitative information about possible future defaults. The probability of default of the counterparty, considering the insolvency rates received from external sources, is used to calculate the expected credit loss from inability to liquidate receivables in regard to financial assets.

The Company has opted to also follow the simplified approach under the standard for contractual assets and receivables from customers involving significant funding items.

The Company receives either letters of guarantee or down payments as guarantee against its receivables from its aviation and non-aviation activity, hence greatly reducing the anticipated impairment loss from inability to liquidate receivables.

The carrying amount of the asset is reduced through the use of an allowance account and the amount of loss is recognised in the statement of profit and loss and of comprehensive income. When a trade receivable cannot be collected, it is set off with the amount in the provision for trade receivables. Subsequently recoverable amounts that have been previously deleted, are credited in the statement of profit and loss and of comprehensive income and are allocated accordingly to the assets that recovered their lost carrying amount (in whole or in part).

**2.7. Offsetting of financial assets**

Financial assets and financial liabilities are offset and the net amount is reported in the statement of financial position when, and only when, an entity has a legally enforceable right to set off the recognised amounts and at the same time the entity intends either to settle on a net basis, or the asset's acquisition and liability's settlement can be made simultaneously.

**2.8. Impairment of financial assets**

At each reporting date, the company estimates whether there is objective evidence leading to the conclusion that financial assets have suffered impairment.

The impairment audit for trade receivables is described in Note 2.9.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

**2.9. Trade receivables**

Trade receivables are the sums owed by customers for services provided to them during the Company's ordinary activities/operations. If the receivables are expected to be collected within 12 months after the period's end, they are entered in the current assets. Otherwise, they are entered in the non-current assets.

Receivables from customers are first carried at their fair value and are subsequently valued at amortised cost by using the effective interest method, less any impairment losses (Note 2.6.4).

**2.10. Cash and cash equivalents**

The Company considers as cash and cash equivalents the cash, the sight deposits, and the high liquidity and low risk short-term investments up to 3 months.

**2.11. Share capital**

Share capital includes the Company's registered shares. Direct expenses for the issuance of shares appear -after deduction of the related income tax- into a reduction of the issued instrument.

**2.12. Trade liabilities**

The trade liabilities include the liabilities for payment of products and services that were acquired/received from suppliers during the Company's ordinary activities. Trade liabilities are entered into the short-term liabilities when their payment must be effected within the next year. If their payment can be made beyond the 12-month period, then they are entered into the long-term liabilities.

Trade liabilities are recognised in line with the unamortised cost method by using the effective interest rate.

**2.13. Income tax and deferred tax**

The tax for the period is made up by current and deferred tax. Tax is recognized in the statement of profit and loss and of comprehensive income, unless it is connected with amounts recognized in other comprehensive income or directly in equity. In this case, tax is also recognized in other comprehensive income or in equity, respectively.

**Income tax**

Income tax on profit is calculated in accordance with the Income Taxation Code effective in Greece. The expenditure for current income tax includes the income tax arising from the Company's profits as stated in its tax clearance statements, and any provisions for additional tax and surcharges for unaudited fiscal periods, and it is estimated in line with the statutory or substantially statutory rates of taxation.

**Deferred income tax**

Deferred income tax is recognised, using the liability method, arising from temporary differences between the carrying amount and the tax basis of assets and liabilities in the financial statements.

Deferred income tax is not accounted for if it results from the initial recognition of an asset or liability in a transaction, with the exception of business consolidation/combination, which, when the transaction was carried out, did not affect the accounting or tax profit or loss. Deferred tax is determined in line with the tax rates and laws in force on the reporting date and are expected to be in force when the deferred tax assets are realized or the deferred tax liabilities are paid.

Deferred tax liabilities are recognized insofar as there may be a future taxable profit from the use of the temporary difference generated by the deferred tax liability. Deferred tax assets and liabilities are offset only if allowed under the law and the deferred tax assets and liabilities relate to the same tax authority and there is intention to settle them by offsetting.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

**2.14. Employee benefits**

**a) Retirement benefits**

Staff retirement benefits include both defined contribution plans and defined benefits plans. The defined contribution plan is a pension plan under which the Company pays specific contributions to a separate legal entity. The Company has no legal or other implied obligation to pay additional contributions if there is lack of adequate assets in hand to pay to all employees the benefits corresponding to them in the current and previous time periods.

In respect of the defined contribution plans, the Company must pay contributions to public insurance funds. After having paid its contributions, the Company has no other obligation. Contributions are recognized as personnel expenses when there is a debt.

A defined benefit plan is a pension plan which establishes a specific compensation amount which an employee will receive upon retirement and usually depends on one or more factors such as age, years of past service and remuneration.

The liability is entered in the statement of financial position for the defined benefit plans is the present value of the defined benefit liability on the reporting date. The defined benefit liability is calculated annually by an independent actuarial using the Projected Unit Credit Method.

The present value of the defined benefit liability is calculated by discounting future cash outflows based on a discount factor equal to the rate for long-term -high credit quality- European corporate bonds.

The cost of the current service of the defined benefit plan recognized in the statement of profit and loss and of comprehensive income as "Staff costs" reflects the increase in the defined benefit liability tied to an employee's service in the current period, changes in the benefit, cuts and settlements. The recognized cost of past service is recognised directly in profit or loss.

Actuarial profit or loss from empirical adjustments and changes in actuarial assumptions is charged or credited to other comprehensive income in the period in which it arises.

**b) Employment termination benefits**

Termination benefits are payable when employment is terminated before normal retirement date. The company recognizes such benefits when it is demonstrably committed to either terminate the employment of an employee based on a detailed plan from which there is no withdrawal possibility, or provide termination benefits as a result of an offer made in order to encourage voluntary redundancy. Benefits falling due more than 12 months after the reporting date are discounted to present value.

In case of employment termination where it is not possible to establish the employees who make use of such benefits, such benefits are not recognized but notified as contingent liability.

**c) Bonuses**

The Company recognizes expenses and liabilities for bonuses paid when defined financial and business goals are reached. The Company recognizes a provision for bonuses when there is a contractual obligation or past practice generating an incremental liability.

**2.15. Provisions**

Provisions are recognised when the Company has a current legal or deemed obligation arising from past events and cash outflow will be possibly required to pay the liability and the required amount may be reliably estimated. Provisions are not recognised with respect to future operating losses.

Where various similar liabilities exist, the possibility that an outflow will be required during liquidation is determined by examining the liabilities category in its entirety. A provision is recognised even when the outflow possibility with respect to any asset included in the same category of liabilities, is small.

Provisions are determined at present value of the anticipated expenses required to cover the present liability. The discount rate used to determine the present value is before taxes and reflects the current

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

market estimates for the time value of money and the increases related to the specific liability. The increase of the provision due to lapse of time is recognised as financial expenditure.

**2.16. Revenue recognition**

Revenues include the fair value of the collected or collectable consideration from the provision of services resulting from Company activities, net of value added tax, refunds and discounts.

The Company recognises revenues when the revenue amount can be reliably estimated; when it is possible that future economic benefits may flow into the entity and when certain criteria have been met for each one of the Company's activities. The revenue amounts is not considered as reliably estimated until all potentials related to sales have been resolved.

**A) Provision of services**

Income from the provision of services are recognized in the profit and loss statement and statement of comprehensive income in the period in which they were rendered and exclusively pertain to services provided to related parties. Recognition is made by issuance of an invoice at the end of each month. More specifically, the Company has concluded agreements to provide management/administration services to the companies "Fraport Regional Airports of Greece A S.A." and "Fraport Regional Airports of Greece B S.A." and to implement all kinds of activities related to the design, financing, construction, completion, maintenance, operation and development of the works to be performed by the two above companies. The management fees, under the relevant agreements, is calculated on any cost of the Company for the provision of the above-mentioned services including a profit margin by up to 6%.

**B) Revenues from lease**

The revenues from lease pertain to sub-lease of the Company's offices to the associate companies Fraport Regional Airports of Greece A S.A. and Fraport Regional Airports of Greece B S.A.

On 1/1/2019 the Company made an analysis of the -existing on that date- lease contracts with related parties, and after taking into account that a) the sub-lease term is quite shorter than the original lease term, and b) the present value of future rents is much lower than the fair value of the underlying right of use, and concluded that the financing lease recognition criteria were not met and classified the leases as operating. Revenue recognition in profit or loss from leases with the Company being the lessor is described in Note 2.17.

**Γ) Interest income**

Interest income is recognised on time proportion basis by using the effective interest rate. When receivables are impaired, their carrying amount is reduced to their recoverable sum, which is the present value of the expected future cash flows discounted at the initial effective interest rate. Income interest or impaired loans are recognised by using the initial effective interest rate.

**2.17. Leases**

When a contract becomes effective, the Company assesses whether the contract is in itself or contains a lease. The assessment must consider whether: (a) the performance of a contract relies on the use of a specific asset or assets, and (b) the contract grants the right to use the asset for a period of time in exchange for a consideration.

The Company as Lessee

As regards leases in which the Company is the lessor, with the exception of low-value leases or leases under a year, where the respective payments are recognized in profit or loss using the straight-line method, the Company recognizes the right to use the asset as an asset and the lease liabilities as a liability.

The cost of the right of use asset includes the amount of lease liabilities that have been recognised, the original directly-associated related expenses and the payments for leases made on or before the effective date, decreased at the amount of offered discounts or other incentives.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

The rights to use assets fall under the following categories:

Property, plant and equipment are measured at their cost, decreased by the accumulated amortisation and impairment of their value and adjusted during the re-measurement of the corresponding lease liabilities. Except for cases where the Company is rather certain that the leased asset will be in its possession at the end of the lease contract, the recognised rights of asset use are amortised with the straight line method during the shortest life between the underlying asset's useful life and the lease contract terms. The rights of use asset are subject to impairment audit.

The Company as Lessor

**Operating leases:** Property leased under an operating lease are listed in the statement of financial position as investments in property. Revenues from leases (less the value of any incentives given by the lessor) are recognized using the straight line method over the lease term. Lease security deposits received at the beginning of a contract are recognized and appear at their acquisition cost.

**Financial Leases** The Company is not lessor in property financial leases.

**2.18. Dividend distribution**

Dividend distribution to the Company's shareholders is recognised as a liability in the Financial Statements for the period during which the distribution is approved by shareholders.

**3. Financial risk management****3.1. Financial risk factors**

The Company due to its activity/operations is exposed to financial risks, such as market risks (market values), credit risk and liquidity risk. The Company's general risk management plan seeks to minimise the potential negative impact of the financial markets' volatility on the Company's financial performance. The Company is in a position to use financial derivatives in order to hedge its exposure to specific risks. However, it did not use derivatives in 2020 or in the previous year.

The risk management is implemented by the Company's financial department, which operates under specific rules. The Board of Directors provides instructions and directions regarding the general risk management as well as specific instructions for the management of specific risks such as the credit risk.

**a) Market risk****i. Price risk**

The Company is not exposed to the changes in the prices of equity instruments because it does not have investments, which have been recognised in the statement of financial position, either as financial assets or as investments at fair value through profit and loss.

**ii. Risk of cash flows and risk of changes in fair value due to change in the interest rates**

The Company is not exposed to fluctuations of interest rates prevailing in the market and which (interest rates) affect its financial position as well as its cash flows, since it does not have any interest-bearing receivables or liabilities.

**iii. Currency risk**

There is currency risk due to the Company's transactions in foreign currency. The Company is not exposed to currency risk as all its revenues and costs, financial assets and liabilities arise/are in euros, the Company's operating and presentation currency.

**b) Credit risk**

The Company is exposed to credit risk and for this reason it has established and has been applying credit control procedures.



**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

The credit risk arises from cash and cash equivalents and deposits in banks and financial institutions, including derivative financial instruments, as well as from open credit of clients, including the outstanding claims and binding transactions. As regards the credit risk arising from investments made, it is pointed out that the Company collaborates only with financial organisations of acceptable credit rating. The Company's credit risk is limited to receivables from related parties (Fraport Greece A & B) and is considered to be relatively low due to the steps taken by the related parties (Fraport Greece A & B), the banks and the government to ensure the business continuity of these companies during the period in question, as well as due to the anticipated improvement of passenger traffic in the near future.

Deposits in banks and credit institutions include sight deposits. Next follows the long-term credit rating as at 31 December 2020 and 2019 (by Moody's):

	<b>31/12/2020</b>	<b>31/12/2019</b>
Caa1	<u>637,353</u>	<u>8,327,318</u>
<b>Total</b>	<b><u>637,353</u></b>	<b><u>8,327,318</u></b>

The difference between the amount shown in the above table and the above shown as cash and cash equivalents in the statement of financial position concerns the Company's cash in hand.

### c) Liquidity risk

The liquidity risk is maintained at low levels by having sufficient cash available as well as by being provided with sufficient credit limits by the collaborating banks and the parent company.

The viability table of financial liabilities is as follows:

<b>As at 31 December 2020</b>	<b>Within 1 year</b>	<b>Later than 1 year</b>	<b>Between 2 and 5 years</b>	<b>Over 5 years</b>	<b>Total</b>
Trade liabilities	1.341.904	-	-	-	1.341.904
Liabilities to associate/related companies	2.637.262	-	-	-	2.637.262
Lease liabilities	181.217	193.952	711.881	-	1.087.050
Other financial liabilities	260.819	-	2.024.522	-	2.285.341
<b>Total</b>	<b><u>4.421.202</u></b>	<b><u>193.952</u></b>	<b><u>2.736.403</u></b>	<b><u>-</u></b>	<b><u>7.351.557</u></b>
			<b>Between 2 and 5 years</b>	<b>Over 5 years</b>	<b>Total</b>
<b>As at 31 December 2019</b>	<b>Within 1 year</b>	<b>Later than 1 year</b>	<b>Between 2 and 5 years</b>	<b>Over 5 years</b>	<b>Total</b>
Trade liabilities	1.596.794	-	-	-	1.596.794
Liabilities to associate/related companies	3.134.490	-	-	-	3.134.490
Lease liabilities	181.217	192.833	609.050	256.610	1.239.710
Other financial liabilities	2.399.153	-	1.500.000	-	3.899.153
<b>Total</b>	<b><u>7.311.654</u></b>	<b><u>192.833</u></b>	<b><u>2.109.050</u></b>	<b><u>256.610</u></b>	<b><u>9.870.147</u></b>

The breakdown for Other financial liabilities does not include amounts for Customer down payments and Insurance Organizations and other taxes/duties.

### 3.2. Non-financial risk factors

The company is also exposed to non financial risks, such as cyberattack risks.

All significant business and operational procedures of Fraport Manco are supported by advanced IT systems. A serious systemic error or a loss of data could lead to serious disorder of business operations, as well as to security risks. Apart from that, cybervirus and hackers' attacks might lead to systemic issues and finally to the loss of critical and/or confidential data for the company. In order to address such risks, all IT systems of critical importance for the company are properly configured and located at various sites and not at the same spot. The remaining risk arising from architecture and operation of IT systems cannot be fully eliminated due to the nature of the risk.

The continuing development of new technologies and constantly increasing global threat of cyber attacks pose increased risks for the IT systems of the company, which takes into account the said conditions in its active and preventive security management of its IT systems. Specific policies have

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

been established for the proper observance of IT systems security of Fraport Manco, to which all employees of the company must adhere.

IT systems are of particular importance for all business and operational procedures of Fraport Manco. Despite the implementation of preventive and proactive measures, the possible implications following such attacks are estimated as of "high risk" and the incidence of such attack is estimated as "probable".

**3.3. Determination/measurement of fair values**

The Company uses the following hierarchy for the measurement and disclosure of fair value of financial instruments by valuation technique:

**Level 1:** quoted (non-adjusted) prices in active markets for identical assets or liabilities.

**Level 2:** other techniques for which all inputs significantly influencing the recorded fair value, are observable either directly or indirectly.

**Level 3:** techniques using inputs with significant impact on the recorded fair value and not being based on observable market data.

The fair value of the financial instruments is determined using the analysis of discounted cash flows (Tier 3), unless their maturity is under one year, in which case the carrying amount is taken to approach the fair value. For disclosure reasons, we note that the carrying amount of the accounts receivable and payable, as well as of the loans is considered approaching their fair values at the balance sheet preparation date.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
**FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)**

The fair values and carrying amounts for the Company's financial assets for 2020 and 2019 are given below:

Classification under IFRS 9	Valued at amortized cost		31/12/2020
	Loans and receivables		
Financial assets	Carrying amount	Fair value	Total Fair Value
Cash and cash equivalents	637.520	637.520	637.520
Receivables from associate companies	11.484.927	11.484.927	11.484.927
Other receivables	105.095	105.095	105.095
<b>Total</b>	<b>12.227.542</b>	<b>12.227.542</b>	<b>12.227.542</b>

Other financial liabilities			
Financial liabilities	Carrying amount	Fair value	Total Fair Value
Suppliers	1.341.904	1.341.904	1.341.904
Lease liabilities	1.087.050	1.087.050	1.087.050
Liabilities to associate/related companies	2.637.262	2.637.262	2.637.262
Other liabilities & accrued expenses	228.093	228.093	228.093
<b>Total</b>	<b>5.294.309</b>	<b>5.294.309</b>	<b>5.294.309</b>

Classification under IFRS 9	Valued at amortized cost		31/12/2019
	Loans and receivables		
Financial assets	Carrying amount	Fair value	Total Fair Value
Cash and cash equivalents	8.327.744	8.327.744	8.327.744
Receivables from associate companies	3.600.860	3.600.860	3.600.860
Other receivables	37.728	37.728	37.728
<b>Total</b>	<b>11.966.332</b>	<b>11.966.332</b>	<b>11.966.332</b>

Other financial liabilities			
Financial liabilities	Carrying amount	Fair value	Total Fair Value
Suppliers	1.596.794	1.596.794	1.596.794
Lease liabilities	1.239.710	1.239.710	1.239.710
Liabilities to associate/related companies	3.134.490	3.134.490	3.134.490
Other liabilities & accrued expenses	2.399.154	2.399.154	2.399.154
<b>Total</b>	<b>8.370.148</b>	<b>8.370.148</b>	<b>8.370.148</b>

The above breakdown only includes financial assets.

### 3.4. Capital risk management

The Company's purpose as far as capital management is concerned, is to ensure the unhindered continuation of its activities in order to secure returns for its shareholders and benefits for the other parties related to the Company, and maintain an optimum capital structure achieving reduction of the cost of capital.

Just like other companies in the industry, the Company monitors its capital based on the leverage ratio. This ratio is calculated as the ratio of net borrowing/debt to total capital employed. Net borrowing is obtained by subtracting the Company's cash and cash equivalents from the Company's borrowings (short- and long-term borrowings for leases appearing in the statement of financial position). Total capital is obtained as the sum of equity in the statement of financial position and net debt. For more information about the leverage ratio see Note 24.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

**4. Significant accounting estimates and judgements of the Management**

The Management's estimates and judgements are constantly reviewed and are based on historical facts and on expectations for future events that are deemed reasonable in line with the prevailing conditions.

**4.1. Critical accounting estimates and judgements**

The Company proceeds to estimates and assumptions regarding evolution of future events. The estimates and assumptions that involve an important risk to lead to future material adjustments to the carrying amounts of assets and liabilities in the next 12 months pertain to the following:

**Income tax**

General tax risks for the Company concern the timely filing of correct tax returns, the payment of taxes and compliance with all tax laws and regulations as well as rules of reference, in particular those related to income tax.

The Company is subject to income tax, VAT and other taxes in Greece. The Company recognizes liabilities for issues that may arise following a tax audit, based on estimates that additional taxes may arise or tax losses may be reduced. Where the end tax result of those issues differs from the amounts initially recognized, differences are charged to the current tax, deferred tax and other tax assets and liabilities in the period when such differences will be determined.

**Deferred tax liabilities**

Deferred tax assets and liabilities are recognized in cases of temporary differences between the tax base for assets and liabilities using the tax rates established and are expected to apply in the periods when such differences are expected to be eliminated. Deferred tax assets are recognized for all deductible temporary differences and tax losses carried over insofar as it is likely to have tax income available to be used against deductible temporary differences and tax losses carried over. The Company considers the existence of future tax income and applies an ongoing conservative tax planning strategy when estimating the deferred tax assets to be recovered. Accounting estimates related to deferred tax assets require that the Management make assumptions about determining the time of future events, such as the likelihood of an expected future tax income and available tax planning possibilities.

**Impairment of tangible and intangible assets**

The Company's tangible and intangible assets are initially entered at cost and then depreciated based on their useful life. At each reporting date the Company checks for indications of impairment of its tangible and intangible assets. The impairment audit is conducted based on market information and Management estimates of future operating and financial conditions. Whenever there are indications of impairment, an impairment audit is carried out comparing the carrying amount of each cash-generating unit against the respective recoverable amount. The Company's management determines the recoverable amount through estimates which include basic assumptions about the period of the estimated cash flows, cash flows, the growth rate of flows and the discount interest rate. The assumptions are disclosed in the Company's financial statements in line with relevant provisions of IAS 36. As at 31 December 2020, there were no indications of impairment for the Company's tangible and intangible assets.

**Liability for personnel compensation due to retirement or dismissal**

The present value of retirement/pension benefits of the Company's defined personnel benefit plan is based on a number of factors determined with the use of actuarial methods and assumptions. Such actuarial assumption is also the discount interest rate used to estimate the benefit's cost and the payroll increase percentage. Any changes in these assumptions will affect the balance of pension liabilities. The Company determines the appropriate discount rate at the end of each year. This is defined as the interest rate which should be used to determine the present value of future cash flows, which are expected to be required to cover the liabilities of pension/retirement plans. Other significant

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

assumptions of the liabilities of pension benefits are partially based on current market conditions. Further information is provided in Note 14.

**4.2 Critical assessments in the accounting policies applied**

There were no critical assessments regarding the application of the Company's accounting principles.

**5. Tangible and intangible assets**

	<b>Additions to real estate of third parties</b>	<b>Fixed equipment</b>	<b>Total tangible fixed assets</b>
<b>Acquisition value</b>			
<b>Balance as at 01 January 2019</b>	<b>881.724</b>	<b>1.355.800</b>	<b>2.237.524</b>
Additions during the period	54.227	69.868	124.095
<b>Balance as at 31 December 2019</b>	<b>935.951</b>	<b>1.425.668</b>	<b>2.361.619</b>
<b>Balance as at 01 January 2020</b>	<b>935.951</b>	<b>1.425.668</b>	<b>2.361.619</b>
Additions during the period	-	62.377	62.377
<b>Balance as at 31 December 2020</b>	<b>935.951</b>	<b>1.488.045</b>	<b>2.423.996</b>
<b>Depreciation</b>			
<b>Balance as at 01 January 2019</b>	<b>161.653</b>	<b>479.084</b>	<b>640.737</b>
Amortisations for the period	108.381	280.690	389.071
<b>Balance as at 31 December 2019</b>	<b>270.034</b>	<b>759.774</b>	<b>1.029.808</b>
<b>Balance as at 01 January 2020</b>	<b>270.034</b>	<b>759.774</b>	<b>1.029.808</b>
Amortisations for the period	113.286	234.498	347.784
<b>Balance as at 31 December 2020</b>	<b>383.320</b>	<b>994.272</b>	<b>1.377.592</b>
<b>Net carrying amount</b>			
<b>Balance as at 31 December 2019</b>	<b>665.917</b>	<b>665.894</b>	<b>1.331.811</b>
<b>Balance as at 31 December 2020</b>	<b>552.631</b>	<b>493.773</b>	<b>1.046.404</b>

The tangible fixed assets (property, plant, and equipment) pertain to equipment, and more specifically office furniture, PCs and peripherals, mobile phones and other small appliances, as well as architectural design of the Company's office building. As regards the depreciation/amortisation rates set by the Company for year 2020, see Note 2.3.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
**FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)**

**6. Intangible assets**

	<u>Total</u>
<b>Acquisition value</b>	
Balance as at 01 January 2019	<b>1.522.042</b>
Additions during the period	368.084
<b>Balance as at 31 December 2019</b>	<b><u>1.890.126</u></b>
Balance as at 01 January 2020	<b>1.890.126</b>
Additions during the period	15.670
<b>Balance as at 31 December 2020</b>	<b><u>1.905.796</u></b>
	<u>Total</u>
<b>Depreciation</b>	
Balance as at 01 January 2019	<b>495.981</b>
Amortisations for the period	356.315
<b>Balance as at 31 December 2019</b>	<b><u>852.296</u></b>
Balance as at 01 January 2020	<b>852.296</b>
Amortisations for the period	291.687
<b>Balance as at 31 December 2020</b>	<b><u>1.143.983</u></b>
	<u>Total</u>
<b>Net carrying amount</b>	
Balance as at 31 December 2019	<b><u>1.037.830</u></b>
Balance as at 31 December 2020	<b><u>761.813</u></b>

The intangible assets pertain to software programmes. As regards the depreciation/amortisation rates set by the Company for year 2020, see Note 2.4.

**7. Rights of use asset**

	<u>Total</u>
<b>Acquisition value</b>	
Balance as at 01 January 2019	-
Additions during the period	1.450.105
<b>Balance as at 31 December 2019</b>	<b><u>1.450.105</u></b>
Balance as at 01 January 2020	<b>1.450.105</b>
Additions during the period	65.178
<b>Balance as at 31 December 2020</b>	<b><u>1.515.283</u></b>
	<u>Total</u>
<b>Depreciation</b>	
Balance as at 01 January 2019	-
Amortisations for the period	248.319
<b>Balance as at 31 December 2019</b>	<b><u>248.319</u></b>
Balance as at 01 January 2020	<b>248.319</b>
Amortisations for the period	248.693
<b>Balance as at 31 December 2020</b>	<b><u>497.012</u></b>
	<u>Total</u>
<b>Net carrying amount</b>	
Balance as at 31 December 2019	<b><u>1.201.786</u></b>
Balance as at 31 December 2020	<b><u>1.018.271</u></b>

Payment of the Company's rents are related to building leases. As regards the depreciation/amortisation rates set by the Company for year 2020, see Note 2.3.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
**FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)**

**8. Income tax and deferred tax**

Income tax is calculated by the 24% tax rate (2019: 24%) on the taxable income. The total income tax charged in the statement of profit and loss and of comprehensive income is broken down as follows:

	<u>01/01/2020- 31/12/2020</u>	<u>01/01/19 - 31/12/2019</u>
Current income tax	882,464	1,067,872
Deferred tax	36,041	29,088
<b>Total</b>	<b><u>918,505</u></b>	<b><u>1,096,960</u></b>

Deferred tax assets are the result of temporary differences between the carrying amount and the tax base of assets and liabilities and are calculated using the tax rates established and are expected to apply in the periods when such differences are expected to be eliminated. Under Article 22 of Law 4646/2019, which was passed on 12/12/2019, the income tax rate for legal persons in Greece is 24%.

Deferred tax assets and liabilities are set off when a legally enforceable right of setting off current tax receivables against current tax receivables is existent, and when deferred income tax pertains to the same tax authority.

	<u>31/12/2020</u>	<u>31/12/2019</u>
<b>Deferred tax assets and liabilities</b>		
Deferred tax assets expected to be recovered after 12 months	(74.545)	(52.351)
Deferred tax liabilities expected to be settled after 12 months	222.924	165.356
<b>Deferred tax liabilities (net)</b>	<b><u>148.379</u></b>	<b><u>113.005</u></b>

The overall change in the deferred income tax account is as follows:

	<u>2020</u>	<u>2019</u>
<b>Balance as at January 1st</b>	<b>113.005</b>	<b>38.792</b>
Debit to profit and loss	36.041	29.088
Charge /(credit) to other comprehensive income	(667)	45.125
<b>Balance as at December 31st</b>	<b><u>148.379</u></b>	<b><u>113.005</u></b>

The breakdown in the deferred income tax account is as follows:

	<b>Liability for personnel compensation due to retirement or dismissal</b>		<b>Total</b>
<b>Deferred tax assets</b>			
<b>As at 01/01/2019</b>		<b>(93.752)</b>	<b>(93.752)</b>
Credit to profit or loss and to the statement of comprehensive income		41.401	41.401
<b>As at 31/12/2019</b>		<b>(52.351)</b>	<b>(52.351)</b>
Debit/charge to profit or loss and to the statement of comprehensive income		(22.194)	(22.194)
<b>As at 31/12/2020</b>		<b>(74.545)</b>	<b>(74.545)</b>
	<b>Tangible assets</b>	<b>Intangible assets</b>	<b>Total</b>
<b>Deferred tax liabilities</b>			
<b>As at 01/01/2019</b>	<b>115.158</b>	<b>17.386</b>	<b>132.544</b>
Debit-charge / (Credit) to profit or loss and to the statement of comprehensive income	37.079	(4.267)	32.812
<b>As at 31/12/2019</b>	<b>152.237</b>	<b>13.119</b>	<b>165.356</b>
Debit-charge / (Credit) to profit or loss and to the statement of comprehensive income	66.088	(8.520)	57.568
<b>As at 31/12/2020</b>	<b>218.325</b>	<b>4.599</b>	<b>222.924</b>

Next follows a reconciliation between income tax as listed in the statement of profit and loss and of comprehensive income and the tax arising from application of the statutory tax rates.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
**FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)**

	<u>01/01/2020-</u> <u>31/12/2020</u>	<u>01/01/19 -</u> <u>31/12/2019</u>
<b>Profit before taxes</b>	<b>1.999.450</b>	<b>2.181.011</b>
Corporate profits tax rate	24%	24%
Income tax	479.868	523.443
Expenses not deducted for taxation purposes	147.709	297.277
Previous year tax correction	290.928	277.792
Effect of the tax rate change	-	(1.552)
<b>Total income tax</b>	<b>918.505</b>	<b>1.096.960</b>

The tax compliance audit for the issuance of the tax certificate for year 2020 is conducted by the company PwC S.A. which carries out the mandatory audit of the financial statements. It is not expected that there will be substantial tax liabilities in addition to those listed in these financial statements. The years unaudited by the competent tax authorities were 2015, 2016, 2017, 2018, and 2019 (Note 25).

**9. Other long-term receivables**

	<u>31/12/2020</u>	<u>31/12/2019</u>
Guarantees granted	60.998	60.998
<b>Total</b>	<b>60.998</b>	<b>60.998</b>

The long-term receivables pertain to rental deposits/guarantees.

**10. Receivables from associate companies**

	<u>31/12/2020</u>	<u>31/12/2019</u>
FRAPORT REGIONAL AIRPORTS OF GREECE A S.A.	4.836.294	2.588.024
FRAPORT REGIONAL AIRPORTS OF GREECE B S.A.	6.648.633	1.012.836
<b>Total</b>	<b>11.484.927</b>	<b>3.600.860</b>

**Age analysis of balances of business customers**

	<u>31/12/2020</u>	<u>31/12/2019</u>
Not delayed and impaired	11.484.927	3.600.860
<b>Total</b>	<b>11.484.927</b>	<b>3.600.860</b>

Receivables from associate companies concern trade receivables from the provision of services.

All receivables are initially recognized at their fair value, which coincides with their nominal value, given that the Company offers its customers short-term credits.

For detailed information regarding transactions with related parties, see note 23.

**11. Other receivables**

	<u>31/12/2020</u>	<u>31/12/2019</u>
Receivables from the Greek State from taxes	2.992	8.330
Prepaid expenses for the next period	98.414	78.048
Down payments to suppliers	98.568	31.841
Other debtors	6.527	5.887
<b>Total</b>	<b>206.501</b>	<b>124.106</b>

There are no guarantees / collateral against the above receivables. The fair value of receivables equals their carrying amount.



**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

**12. Cash and cash equivalents**

	<u>31/12/2020</u>	<u>31/12/2019</u>
Cash at hand	167	426
Short-term sight deposits (in Euro)	637.353	8.327.318
<b>Total</b>	<b><u>637.520</u></b>	<b><u>8.327.744</u></b>

The sums of the sight deposits are in euro and are deposited in domestic bank accounts.

The following table shows the credit rating by Moody's of sight and time deposits.

	<u>31/12/2020</u>	<u>31/12/2019</u>
Caa1	637.353	8.327.318
<b>Total</b>	<b><u>637.353</u></b>	<b><u>8.327.318</u></b>

**13. Equity**

	<u>31/12/2020</u>	<u>31/12/2019</u>
Share capital	31.579	31.579
Other reserves	174.306	176.420
Profit and loss carried forward	4.196.605	3.115.660
<b>Total</b>	<b><u>4.402.490</u></b>	<b><u>3.323.659</u></b>

**Share capital**

The Company's share capital amounts in total to €31.579 (2019: €31.579), divided into 31.579 ordinary registered shares (2019: 31.579) with a face value of € 1.00 (2019: €1) each. The share capital is fully paid in. Any proposed change in the ownership regime should be disclosed to the Hellenic Republic Asset Development Fund (HRADF) and the Hellenic Republic (Greek State).

	<u>Number of shares</u>	<u>Par Value</u>	<u>Share Capital</u>
<b>As at 1 January 2019</b>	<u>31.579</u>	<u>1</u>	<u>31.579</u>
<b>As at 31 December 2019</b>	<u>31.579</u>	<u>1</u>	<u>31.579</u>
<b>As at 1 January 2020</b>	<u>31.579</u>	<u>1</u>	<u>31.579</u>
<b>As at 31 December 2020</b>	<u>31.579</u>	<u>1</u>	<u>31.579</u>

As regards composition of the Company's Share Capital see Note 1 (General information).

**Other reserves**

	<u>Actuarial profit/(loss) reserve</u>	<u>Statutory reserve</u>	<u>Total</u>
<b>As at 1 January 2019</b>	<u>(13.170)</u>	<u>47.425</u>	<u>34.255</u>
Actuarial gains for the year	142.165	-	142.165
<b>As at 31 December 2019</b>	<u>128.995</u>	<u>47.425</u>	<u>176.420</u>
<b>As at 1 January 2020</b>	<u>128.995</u>	<u>47.425</u>	<u>176.420</u>
Actuarial loss for the period	(2.114)	-	(2.114)
<b>As at 31 December 2020</b>	<u>126.881</u>	<u>47.425</u>	<u>174.306</u>

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

**14. Liability for personnel compensation due to retirement or dismissal**

The amounts recognized in the statement of financial position are:

	<u>31/12/2020</u>	<u>31/12/2019</u>
Pension benefits	310.605	218.131
<b>Total</b>	<b>310.605</b>	<b>218.131</b>

Next follows the change in the liability in the statement of financial position:

	<u>2020</u>	<u>2019</u>
<b>Balance as at January 1st</b>	<b>218.131</b>	<b>375.009</b>
Total charge in the statement of profit and loss and of comprehensive income	104.213	110.980
Total debit/(credit) in the statement of other comprehensive income	2.781	(187.290)
Benefits paid	(15.000)	(81.683)
Adjustment to the liability due to transfer of an employee from "FRAPORT REGIONAL AIRPORTS OF GREECE B SOCIETE ANONYME" to "FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A."	480	1.115
<b>Balance as at December 31st</b>	<b>310.605</b>	<b>218.131</b>

The amounts recognized in the statement of profit and loss and of comprehensive income are:

	<u>01/01/2020 - 31/12/2020</u>	<u>01/01/19 - 31/12/2019</u>
Current employment cost	87.027	35.865
Financial cost	2.186	6.019
Loss from cuts / contract terminations / cut backs	15.000	69.096
<b>Total included in benefits to employees</b>	<b>104.213</b>	<b>110.980</b>

Actuarial loss recognised in the current year (2019: profits) as empirical adjustments and changes to actuarial assumptions are:

	<u>01/01/2020 - 31/12/2020</u>	<u>01/01/19 - 31/12/2019</u>
<b>Charges /(Credit) to other comprehensive income:</b>		
Actuarial loss/(profit) for the period	2.781	(187.290)
<b>Total</b>	<b>2.781</b>	<b>(187.290)</b>

The main actuarial assumptions used for accounting purposes are:

	<u>31/12/2020</u>	<u>31/12/2019</u>
Discount rate	1,00%	1,00%
Annual average long-term inflation	2,00%	2,00%
Future salary increases	2,00%	2,00%
Average weighted duration of retirement benefits	14,1 years	14,1 years
Staff turnover rate	5,0%	5,0%

Next follows the sensitivity analysis for retirement compensation as a result of changes in the main assumptions:

<u>31/12/2020</u>	Change in assumption by	<b>Effect on compensation benefits</b>			
		Assumption increase		Assumption decrease	
Discount rate	0,50%	-7,3%	287.977	8,1%	335.728
Payroll change rate	0,50%	8,0%	335.340	-7,3%	288.083
Staff turnover rate	0,50%	-7,8%	286.505	8,6%	337.257

  

<u>31/12/2019</u>	Change in assumption by	<b>Effect on compensation benefits</b>			
		Assumption increase		Assumption decrease	
Discount rate	0,50%	-7,9%	200.830	8,9%	237.437
Payroll change rate	0,50%	8,7%	237.138	-7,9%	200.911
Staff turnover rate	0,50%	-8,4%	199.708	9,4%	238.615

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

**15. Lease liabilities**

	<u>31/12/2020</u>	<u>31/12/2019</u>
<b>Non-current lease liabilities</b>		
Lease liabilities	905.833	1.058.493
<b>Total non-current lease liabilities</b>	<u>905.833</u>	<u>1.058.493</u>
<b>Current lease liabilities</b>		
Lease liabilities	181.217	181.217
<b>Total current lease liabilities</b>	<u>181.217</u>	<u>181.217</u>
<b>Total lease liabilities</b>	<u>1.087.050</u>	<u>1.239.710</u>

The lease liabilities, included in the above tables, are broken down as follows:

	<u>31/12/2020</u>	<u>31/12/2019</u>
<b>Lease liabilities - minimum rents</b>		
Up to 1 year	227.003	253.547
1-5 years	981.892	917.287
Over 5 years	-	240.745
<b>Total</b>	<u>1.208.895</u>	<u>1.411.579</u>
Less: Future charges of leases	<u>(121.845)</u>	<u>(171.869)</u>
<b>Fair value of lease liabilities</b>	<u>1.087.050</u>	<u>1.239.710</u>

The dates of maturity of the non-current lease liabilities are detailed as follows:

	<u>31/12/2020</u>	<u>31/12/2019</u>
Between 1 and 2 years	193.952	192.833
Between 2 and 5 years	711.881	609.050
Over 5 years	-	256.610
<b>Total</b>	<u>905.833</u>	<u>1.058.493</u>

**16. Suppliers and other liabilities**

	<u>31/12/2020</u>	<u>31/12/2019</u>
<b>Trade liabilities</b>		
Domestic suppliers	1.282.710	1.433.873
Foreign suppliers	59.194	162.921
<b>Total</b>	<u>1.341.904</u>	<u>1.596.794</u>
<b>Liabilities to associate/related companies</b>		
Other liabilities to associate/related companies	2.624.762	3.121.990
Other liabilities to joint ventures	12.500	12.500
<b>Total</b>	<u>2.637.262</u>	<u>3.134.490</u>

The Company's liabilities to associated companies are for the most part to Redex SA and regard building facilities management services offered by Redex SA (Note 23).

	<u>31/12/2020</u>	<u>31/12/2019</u>
<b>Other liabilities &amp; accrued expenses</b>		
VAT	1.524.772	1.299.843
Salaried Services Tax	403.199	509.707
Other Taxes and Duties	57.620	10.432
IKA	391.608	482.898
Accrued expenses for the period	228.093	243.825
Unearned and deferred income	32.726	-
Bonuses. short-term part	-	2.155.328
<b>Total</b>	<u>2.638.018</u>	<u>4.702.033</u>
<b>Other non-current liabilities</b>		
Bonuses. long-term part	2.024.522	1.500.000
<b>Total</b>	<u>2.024.522</u>	<u>1.500.000</u>

The carrying amount of all the above approaches their fair value.

Liabilities from taxes-duties and to social security funds pertain to debts from deducted taxes and social security contributions for November and December 2020, which were not rendered overdue on the reporting date.

The bonuses pertain to provisions regarding the accomplishment of defined economic and business objectives of the current and future years.

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
**FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)**

**17. Income**

	<b>01/01/2020- 31/12/2020</b>	<b>01/01/19 - 31/12/2019</b>
<b>Sales</b>		
Provision of services to associated companies	30.139.483	38.290.019
Income from rents from associated companies	8.160	8.160
Other revenues	10.678	20.880
<b>Total</b>	<b>30.158.321</b>	<b>38.319.059</b>

The Company has invoiced the administrative support services it provided to the related companies Fraport Regional Airports of Greece A S.A. and Fraport Regional Airports of Greece B S.A. regarding handling of their activities related to the design, financing, construction, completion, maintenance, operation and development of the works performed by the two above companies.

The revenues from rents pertain to sub-lease of the Company's offices to the related companies Fraport Regional Airports of Greece A S.A. and Fraport Regional Airports of Greece B S.A. (See Note 2.16). On the reporting date, the Company has agreements for the following minimum future rentals:

	<b>2020</b>	<b>2019</b>
Within 1 year	8.160	8.160
1-5 years	31.484	32.640
Over 5 years	-	7.004
<b>Total</b>	<b>39.644</b>	<b>47.804</b>

**18. Cost of consumables and services rendered**

	<b>01/01/2020- 31/12/2020</b>	<b>01/01/19 - 31/12/2019</b>
Maintenance costs (a)	7.903.152	7.682.772
Cleaning costs (a)	3.680.233	5.436.221
Costs of staff services received from the parent company	684.296	700.384
Technical support to Information Systems (b)	1.767.380	1.613.640
Cost of various consumables	461.594	239.649
<b>Total</b>	<b>14.496.655</b>	<b>15.672.666</b>

(a) Maintenance and cleaning costs concern repair, maintenance and cleaning services received for the 14 regional airports. Such costs are initially charged to Fraport Regional Airports of Greece Management Company S.A. and then passed on to Fraport Regional Airports of Greece A S.A. and to Fraport Regional Airports of Greece B S.A.

(b) Technical support to information systems concerns support and maintenance services for the technical infrastructure of the Company as well as of Fraport Regional Airports of Greece A S.A. and Fraport Regional Airports of Greece B S.A. Such costs are initially charged to Fraport Regional Airports of Greece Management Company S.A. and then passed on to Fraport Regional Airports of Greece A S.A. and to Fraport Regional Airports of Greece B S.A.

**19. Staff costs**

	<b>01/01/2020- 31/12/2020</b>	<b>01/01/19 - 31/12/2019</b>
Salaries and daily wages	7.790.812	9.698.076
Personnel bonuses	28.721	3.305.997
Social security costs	1.757.081	2.045.265
Provision for personnel compensation due to retirement or dismissal	102.027	104.961
<b>Total</b>	<b>9.678.641</b>	<b>15.154.299</b>
	<b>01/01/2020</b>	<b>01/01/19 -</b>
	-	<b>31/12/2019</b>
Employee average	190	203
<b>Total</b>	<b>190</b>	<b>203</b>

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
**FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)**

**20. Other operating expenses**

	<b>01/01/2020- 31/12/2020</b>	<b>01/01/19 - 31/12/2019</b>
Premiums	51.942	49.712
Advertising costs	563.674	596.271
Expenses for consultation, technical and audit services	1.042.256	1.395.774
Rental costs	191.943	203.224
Other taxes	29.011	11.283
Staff training costs	39.204	90.424
Travel costs	373.000	1.349.124
Telecommunications costs	394.996	420.836
Other operating expenses	361.534	170.639
<b>Total</b>	<b>3.047.560</b>	<b>4.287.287</b>

Audit service costs are:

	<b>01/01/2020- 31/12/2020</b>	<b>01/01/19 - 31/12/2019</b>
Mandatory audit of the annual financial statements	27.500	29.000
Other assurance services	12.000	15.000
<b>Total</b>	<b>39.500</b>	<b>44.000</b>

**21. Depreciation**

	<b>01/01/2020- 31/12/2020</b>	<b>01/01/19 - 31/12/2019</b>
Intangible asset depreciation	291.687	356.315
Tangible asset depreciation	347.784	389.071
Depreciation of rights of use asset	248.693	248.319
<b>Total</b>	<b>888.164</b>	<b>993.705</b>

**22. Financial expenses - Net**

	<b>01/01/2020- 31/12/2020</b>	<b>01/01/19 - 31/12/2019</b>
<b>Financial income</b>		
Interest income	19.946	55.532
<b>Total</b>	<b>19.946</b>	<b>55.532</b>
<b>Financial expenses</b>		
Financing lease interests - IFRS 16	(61.748)	(71.652)
Other financial expenses	(6.049)	(13.971)
<b>Total</b>	<b>(67.797)</b>	<b>(85.623)</b>
<b>Financial expenses - Net</b>	<b>(47.851)</b>	<b>(30.091)</b>

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

**23. Balances and related parties**

In 2020 and 2019, the transactions with related parties were as follows:

	<b>01/01/2020 - 31/12/2020</b>	
	<b>Services received</b>	<b>Provision of services</b>
<b>FRAPORT REGIONAL AIRPORTS OF GREECE A S.A.</b>		
Administrative support fees	-	17.805.668
Rents	-	4.080
<b>FRAPORT REGIONAL AIRPORTS OF GREECE B S.A.</b>		
Administrative support fees	-	11.992.012
Rents	-	4.080
<b>FRAPORT AG</b>		
Personnel and computerisation fees	1.662.515	-
<b>AirIT Systems Gmbh</b>		
IT fees	50.000	-
<b>Redex S.A.</b>		
Building facilities management	5.888.392	-
<b>Interbus S.A.</b>		
Advertising services	12.520	-
<b>B2B S.A.</b>		
Advertising services	33.286	-
<b>PRIVATEREVIEW</b>		
Customer satisfaction surveys	11.007	-
<b>Total</b>	<b>7.657.720</b>	<b>29.805.840</b>

	<b>01/01/19 -31/12/2019</b>	
	<b>Services received</b>	<b>Provision of services</b>
<b>FRAPORT REGIONAL AIRPORTS OF GREECE A S.A.</b>		
Administrative support fees	-	20.675.173
Rents	-	4.080
<b>FRAPORT REGIONAL AIRPORTS OF GREECE B S.A.</b>		
Administrative support fees	-	17.613.392
Rents	-	4.080
<b>FRAPORT AG</b>		
Personnel and computerisation fees	1.855.477	-
<b>AirIT Systems Gmbh</b>		
IT fees	50.000	-
<b>Redex S.A.</b>		
Building facilities management	7.181.271	-
<b>Interbus S.A.</b>		
Advertising services	64.850	-
<b>B2B S.A.</b>		
Advertising services	43.546	-
<b>Total</b>	<b>9.195.144</b>	<b>38.296.725</b>

The open balances from/to related parties on 31/12/2020 and 31/12/2019 are as follows:

	<b>31/12/2020</b>	
	<b>Liabilities</b>	<b>Receivables</b>
FRAPORT REGIONAL AIRPORTS OF GREECE A S.A.	-	4.836.294
FRAPORT REGIONAL AIRPORTS OF GREECE B S.A.	-	6.648.633
FRAPORT AG	214.284	-
AirIT Systems Gmbh	12.500	-
Redex	2.356.157	-
PRIVATEREVIEW	13.649	-
Interbus	40.672	-
<b>Total</b>	<b>2.637.262</b>	<b>11.484.927</b>
	<b>31/12/2019</b>	
	<b>Liabilities</b>	<b>Receivables</b>
FRAPORT REGIONAL AIRPORTS OF GREECE A S.A.	-	2.588.025
FRAPORT REGIONAL AIRPORTS OF GREECE B S.A.	-	1.012.835
FRAPORT AG	330.972	-
AirIT Systems Gmbh	12.500	-
Redex	2.724.243	-
B2B S.A.	5.965	-
Interbus	60.810	-
<b>Total</b>	<b>3.134.490</b>	<b>3.600.860</b>

The Company is a subsidiary of the company Fraport AG Frankfurt airport services worldwide, which holds 73,4% in Company's share capital, related to the company Sintel Limited, which holds 16,6%

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
 FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)

in the Company's share capital and related to Marguarite Airport Greece SARL, which holds 10% in the Company's share capital.

The Company is related to the companies Fraport Regional Airports of Greece A S.A. and Fraport Regional Airports of Greece B S.A. in accordance with the definition of IAS 24, para. 9, point b, due to the fact that both companies are also subsidiaries of Fraport AG Frankfurt airport services worldwide. In addition, the companies share the same BoD Chairman and 2 out of the 5 other BoD members.

The Company is associated with Redex SA due to a shared shareholder, that is SLENTEL LTD. Redex SA offers building facility maintenance and repair services.

The Company is associated to AirIT Systems GmbH, a subsidiary of Fraport AG Frankfurt Airport Services Worldwide. AirIT Systems GmbH offers IT services to the Company.

Also, the Company paid fees to key Management executives. The key Management executives consist of personnel authorised by the Board of Directors for the design, administration, and control of the Company's activities. The fees paid to them are analysed below:

	<u>01/01/2020-</u> <u>31/12/2020</u>	<u>01/01/19 -</u> <u>31/12/2019</u>
Fees to key Management officers	1.821.423	1.909.563

#### 24. Capital management

The Company's net borrowings concern operating lease liabilities (under IFRS 16) as at 31/12/2020 and 31/12/2019 and are detailed in the following table:

	<u>31/12/2020</u>	<u>31/12/2019</u>
Non-current lease liabilities	905.833	1.058.493
Current lease liabilities	181.217	181.217
Less: Cash and cash equivalents	(637.520)	(8.327.744)
<b>Net lease liabilities</b>	<b>449.530</b>	<b>(7.088.034)</b>
Total equity	4.402.490	3.323.659
<b>Total capital employed</b>	<b>4.852.020</b>	<b>(3.764.375)</b>
<b>Leverage ratio</b>	9,26%	-

The calculation of the capital leverage as at 31/12/2020 and 31/12/2019 is not applicable. This ratio is calculated as the ratio of net borrowing to total capital employed (i.e. total equity plus net borrowing).

This part presents a breakdown of net borrowing and the various items for each of the years included here.

	<u>31/12/2020</u>	<u>31/12/2019</u>
Cash and cash equivalents	637.520	8.327.744
Current lease liabilities	(181.217)	(181.217)
Non-current lease liabilities	(905.833)	(1.058.493)
<b>Net borrowing</b>	<b>(449.530)</b>	<b>7.088.034</b>

**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
**FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)**

	Other assets	Financing lease liabilities		Total
	Cash in hand/bank	Lease liabilities within 1 year	Lease liabilities after 1 year	
<b>Net borrowing as at 01 January 2019</b>	<b>5.681.181</b>	-	-	<b>5.681.181</b>
Cash flows	2.646.563	-	210.395	2.856.958
Non-cash transactions - Recognition of new financing leases	-	-	(1.450.105)	(1.450.105)
Non-cash transactions - Transfer to short-term borrowing	-	(181.217)	181.217	-
<b>Net borrowing as at 31 December 2019</b>	<b>8.327.744</b>	<b>(181.217)</b>	<b>(1.058.493)</b>	<b>7.088.034</b>
<b>Net borrowing as at 01 January 2020</b>	<b>8.327.744</b>	<b>(181.217)</b>	<b>(1.058.493)</b>	<b>7.088.034</b>
Cash flows	(7.690.224)	-	217.838	(7.472.386)
Non-cash transactions - Recognition of new financing leases	-	-	(65.178)	(65.178)
<b>Net borrowing as at 31 December 2020</b>	<b>637.520</b>	<b>(181.217)</b>	<b>(905.833)</b>	<b>(449.530)</b>

**25. Contingent liabilities**

The Company has not been audited for 2015, 2016, 2017 and 2019. For 2016, 2017, 2018 and 2019 it was audited pursuant to Law 4174/2013 and received a tax compliance certificate from PwC S.A. without reservations. The tax compliance audit for issuance of the tax clearance certificate for 2020 period is carried out by PwC S.A. and no additional substantial tax liabilities are expected to arise other than those reflected in these financial statements.

**Other leases**

On the reporting date, the Company has the following commitments/obligations as regards car leases:

	Within 1 year	1-5 years	Over 5 years
Car leasing - third parties	172.637	97.205	-
<b>Total</b>	<b>172.637</b>	<b>97.205</b>	-

**26. Events after the balance sheet date**

In May 2021, Law 4799/2021 was published under which the income tax rate was reduced by 2%. In particular as regards income as of 2021, the income tax rate will be 22% compared to 24% before. However, in particular for 2020, the income tax rate will stay at 24%. This change in the tax rate is expected to affect the calculation of deferred tax in the statement of financial position and, therefore, of income tax in profit and loss and total income for the next period ending on 31 December 2021.

**Athens, 21/07/2021**

**THE PRESIDENT**

STEFAN SCHULTE

German passport No  
C5LP2YHTY

**THE CHIEF FINANCIAL OFFICER**

EVANGELOS BALTAS

Police ID Card No AK096400

**THE VICE PRESIDENT**

HOLGER SCHAEFERS

German passport No  
C7919C8P1

**THE HEAD OF ACCOUNTING DEPARTMENT**

TAIRIDOU KIRIAKI

Police ID Card No AB 573682





**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY S.A.**  
FINANCIAL STATEMENTS AS AT 31 DECEMBER 2020 (AMOUNTS IN EURO/€)



**FRAPORT REGIONAL AIRPORTS OF GREECE MANAGEMENT COMPANY**  
**SOCIÉTÉ ANONYME**

Independent Chartered Auditor - Accountant Audit Report



This is a direct translation from the original text in Greek of the draft independent auditor's report that we intend to issue on the statutory financial statements of «Fraport Regional Airports of Greece Management Company S.A.» for the year ended 31 December 2020 upon their approval by the Company's Board of Directors.

## Independent auditor's report

To the Shareholders of “«Fraport Regional Airports of Greece Management Company S.A”

## Report on the audit of the financial statements

### Our opinion

We have audited the financial statements of « «Fraport Regional Airports of Greece Management Company S.A.» (Company) which comprise the statement of financial position as of 31 December 2020, the statements of profit or loss and comprehensive income, changes in equity and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the financial statements present fairly, in all material respects the financial position of the Company as at 31<sup>st</sup> December 2020, the financial performance and the cash flow for the year then ended in accordance with International Financial Reporting Standards, as adopted by the European Union and comply with the statutory requirements of Law 4548/2018.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs), as they have been transposed into Greek Law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Independence

During our audit we remained independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants (IESBA Code) that has been transposed into Greek Law, and the ethical requirements of Law 4449/2017, that are relevant to the audit of the financial statements in Greece. We have fulfilled our other ethical responsibilities in accordance with Law 4449/2017, and the requirements of the IESBA Code.

### Other Information

The members of the Board of Directors are responsible for the Other Information. The Other Information is the Board of Directors Report (but does not include the financial statements and our auditor's report thereon), which we obtained prior to the date of this auditor's report.

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Our opinion on the financial statements does not cover the Other Information and except to the extent otherwise explicitly stated in this section of our Report, we do not express an audit opinion or other form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the Other Information identified above and, in doing so, consider whether the Other Information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

With respect to the Board of Directors Report, we considered whether the Board of Directors Report includes the disclosures required by Law 4548/2018.

Based on the work undertaken in the course of our audit, in our opinion:

- The information given in the the Board of Directors' Report for the year ended at 31 December 2020 is consistent with the financial statements,
- The Board of Directors' Report has been prepared in accordance with the legal requirements of article 150 of Law 4548/2018.

In addition, in light of the knowledge and understanding of the Company and the environment obtained in the course of the audit, we are required to report if we have identified material misstatements in the Board of Directors' Report. We have nothing to report in this respect.

#### **Responsibilities of Board of Directors and those charged with governance for the financial statements**

The Board of Directors is responsible for the preparation and fair presentation of the financial statements in accordance with International Financial Reporting Standards, as adopted by the European Union and comply with the requirements of Law 4548/2018, and for such internal control as the Board of Directors determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Directors.
- Conclude on the appropriateness of Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### **Report on other legal and regulatory requirements**

With respect to the Board of Directors Report, the procedures we performed are described in the "Other Information" section of our report.



Athens, 23 July 2021

The Certified Auditor Accountant

PricewaterhouseCoopers S.A  
Certified Auditors Accountants  
SOEL Reg. No. 113

Socrates Leptos-Bourgi  
SOEL Reg. No 41541